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**Global and China Leading Tier1
Suppliers' Intelligent Cockpit
Business Research Report, 2022**

Apr. 2022

Tier1 Intelligent Cockpit Research: The mass production of innovative cockpits gathers pace, and penetration of new technologies is on a rapid rise

Global OEMs and Tier 1 suppliers are racing for the implementation of innovative “smart cockpit” technologies. In the next 2-3 years, we will see the mass production of many innovative intelligent cockpits which will experience a great revolution to HMI modes.

Global and China Tier1 Intelligent Cockpit Research Report 2022 has two volumes:

- The first volume researches six Tier 1 suppliers (Bosch, Continental, Denso, Valeo, Faurecia, and Panasonic) with a total of 420 pages;
- The second volume studies seven Tier 1 suppliers (Aptiv, Visteon, LG Electronics, HELLA, Samsung Harman, Desay SV, and Joyson Electronics) with a total of 430 pages.



1. Intelligent Cockpit Computing Business: Development Towards Domain Integration and Central Computing



2. Intelligent Cockpit Display Business: Emerging Product Innovations, General Availability of New Technologies



3. Intelligent Cockpit Communication Business



4. “Cockpit Integrated with DMS/OMS” Business



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1. Intelligent Cockpit Computing Business

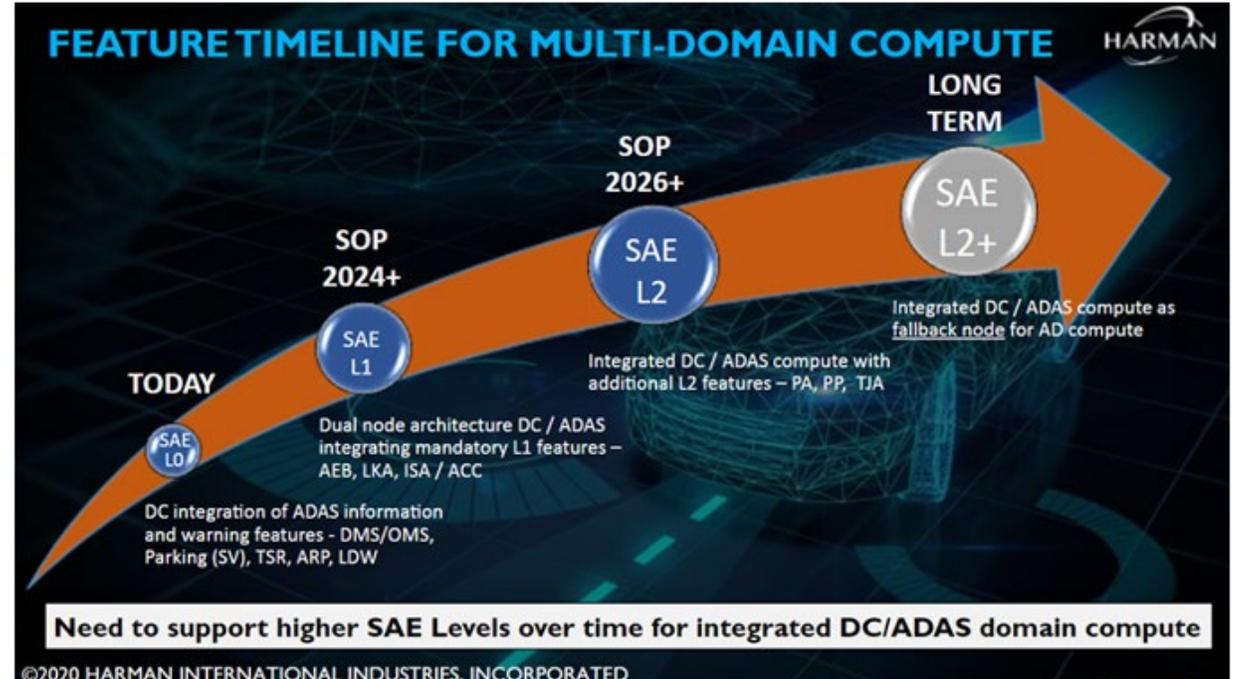
The development trends of intelligent cockpit computing unit: cockpit domain, domain integration, zonal, central computing platform, cloud computing. Judging from their moves in smart cockpit display business, domain integration and central computing will become the new focus of Tier 1 suppliers.

Through the lens of vehicle architecture, domain control unit (DCU) connects traditional cockpit electronic parts, and further integrates ADAS and V2X, beneficial to a better fusion of intelligent driving, in-vehicle connectivity, infotainment, etc. Ultimately, the vehicles will be centrally controlled by central controllers. A total solution turns a smart car into a mobile living space from a means of transportation.

Tier 1 suppliers of intelligent cockpit have started to integrate relevant ADAS functions in cockpit DCU and provide UX customization. Harman now supports the integration of L0 ADAS functions (including AR navigation, 360° surround view, DMS/OMS and E-mirror) into smart cockpit.

Viewed from the deployment of chip vendors, Qualcomm prioritizes the chip fabrication process in both the 4th-Gen Snapdragon Cockpit Platform and the Snapdragon Ride Platform for Autonomous Driving simultaneously, so that the Snapdragon Ride SoC and the fourth-generation Snapdragon cockpit chip will achieve cross-domain converged computing. The L2+ version of NVIDIA DRIVE Hyperion 8.1 uses two Orin SoCs, one for autonomous driving and the other for in-cabin applications. Besides, NVIDIA has launched the DRIVE Concierge cockpit software solution and the DRIVE IX software stack enabling integration of in-cabin algorithms.

Cross-domain Computing Platform of Harman's Cockpit Integrates ADAS Functions



Source: Harman

In the future, Harman will support L1-L2+ functions through the fusion of intelligent cockpit DCU and ADAS DCU, offering OEMs with opportunities to reduce costs and system complexity. Without additional hardware, intelligent cockpit platforms can be provided to automakers as standalone products through ADAS ECUs. Harman envisages the level 1 and 2 dual node concept being introduced into vehicles from 2024/2025 onwards.

2. Intelligent Cockpit Display Business

The cockpit display business layout of leading Tier 1 suppliers reveals innovations in automotive display products. In the next 3-5 years, new technologies such as the integration of instrument cluster and HUD, A pillar -to- A pillar integrated console display, AR-HUD, curved display and glasses-free 3D will accelerate to be installed and available massively, with its penetration on a rapid rise.

- ✓ (1) Application trend of cluster display technology: Instrument cluster will be further integrated with HUD (AR-HUD)
- ✓ (2) Application trend of center console display technology: From multi-screen integrated center console to "pillar-to-pillar integrated center console screen"
- ✓ (3) Application trend of HUD technology: HUD installations soar, and AR-HUD will be widely used in battery-electric vehicles
- ✓ (4) Application trend of curved display technology: Still confined to luxury models due to extremely high costs
- ✓ (5) Application trend of glasses-free 3D technology: Glasses-free 3D curved clusters + glasses-free 3D navigation

2. Intelligent Cockpit Display Business—Cluster Display Technology

(1) Application trend of cluster display technology: Instrument cluster will be further integrated with HUD (AR-HUD)

Pioneers represented by Tesla Model 3 and Model Y have “forcibly” removed the independent cluster in front of the steering wheel and display all information on the central screen. Volkswagen is also deliberately ignoring the clusters of its ID. series, from which it is showed that instrument cluster gets increasingly combined with HUD, especially AR-HUD.

In the second half of 2021, Hyundai Mobis successfully launched the world's first "Clusterless HUD" that integrates cluster and HUD functions. Patent registrations have been completed in South Korea, China, the United States, and Germany. The product is being vigorously promoted to OEMs;

In March 2022, the intelligent cockpit diagram of Li Auto L9 revealed that the L9 may use AR-HUD in lieu of the cluster, which is likely to represent the future trend of cockpit design.

The intelligent cockpit of Neta S has a hidden full LCD cluster which is embedded (with a moderate size) in the center console. Through AR-HUD, it provides richer vehicle information and enables AR navigation and other functions.

Intelligent Cockpit Design of Li Auto L9



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2. Intelligent Cockpit Display Business—Center Console Display Technology

(2) Application trend of center console display technology: From multi-screen integrated center console to "pillar-to-pillar integrated center console screen"

The automotive display has extended from the original independent cluster + center console to multi-screen, integrated, curved OLED, pillar-to-pillar and from-left-to-right display, accompanied by a deeper fusion of touch feedback, voice control, gesture control, biometrics identification and other new technologies.

The integrated center console display in support of the liftable mode has been seen on Voyah, IM L7 and other models. Continental intends to offer pillar-to-pillar "integrated center console screen" for a high-volume production model in 2024. The integrated display solution from one A-pillar to another features lower cost and stronger controllability compared with the "multi-screen" commonly used by automakers. It will be installed in the Mercedes-Benz E/S Class first.

Liftable Integrated Center Console of IM L7



Continental's Pillar-To-Pillar "Integrated Center Console Screen" Solution



2. Intelligent Cockpit Display Business—HUD Technology

(3) Application trend of HUD technology: HUD installations soar, and AR-HUD will be widely used in battery-electric vehicles

HUD falls into C-HUD, W-HUD and AR-HUD. C-HUD was the first to be popularized, but with limited market coverage, and it has been shrinking, finding application in the aftermarket. W-HUD prevails in the Chinese new car market as a standard or option for medium and high-end models. AR-HUD, a kind of frontier technology pursued by OEMs and Tier1 in recent years, is also the main orientation of HUD technology.

In China, the HUD penetration rate in passenger cars exceeded 5% in 2021, with installations totaling 1,037,000 units which grew by over 60%. By 2025, HUD penetration will reach 20%, of which AR-HUD will account for 25-30%, according to ResearchInChina.

The technology route of HUD with PGU using geometric optics mainly includes:

TFT-LCD roadmap. TFT solution is mostly used in W-HUD, but some vendors such as Continental, ADAYO, etc. use TFT-LCD in AR-HUD. The current unit cost of W-HUD using TFT technology remains at about RMB1,000, whereas the unit cost of AR-HUD using TFT technology is between RMB2,000 - RMB2,500.

The PGU of TFT-LCD is largely supplied by Japan-based JDI and Kyocera. Besides, Panasonic can produce PGUs by itself. Taiwan-based AUO and Innolux as well as China-based BOE and Tianma Microelectronics also offer TFT-LCD PGUs.

Continental will mainly promote TFT-based AR-HUDs in the Chinese market. The size is optimized to 7-8 liters, which saves more than 30% cost compared to DLP solutions. The virtual image size is 9°x3° (equivalent to a projection range of 29 inches and a projection distance of 4.5 meters). When the projection distance is above 4.5m, the road coverage will be 17-40m. In China, 70-80% of driving scenarios are seen on urban roads, so most of the needs are in the pavement area within 40 meters, which can be met basically.

2. Intelligent Cockpit Display Business—HUD Technology

TFT-based AR-HUD Customized by Continental for Chinese Market



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The unit cost of AR-HUD using DLP technology is as high as RMB3,000-4,000. In the next 3-5 years, traditional low-cost TFT solutions and high-end DLP solutions will develop in parallel in the field of passenger car HUDs.

The AR-HUD based on DLP technology has a larger virtual image size and farther projection distance, and covers a wider pavement (about 100 meters), but it is still difficult to solve the problems about volume and cost.

Performance Comparison of Different AR-HUDs



AR-HUD based on DLP technology

- ✓ Virtual image size: >12"x5"
- ✓ Projection distance: >10m
- * Volume: >15 liters
- * High cost
- * Pavement coverage: >100m



AR-HUD based on TFT technology

- ✓ Virtual image size: >9"x3"
- ✓ Projection distance: >4.5m
- * Volume: >7-8 liters
- * Cost savings: >30%
- * Pavement coverage: >17m-40m

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2. Intelligent Cockpit Display Business—HUD Technology

Although it is similar to DLP technology in the display mode, the liquid crystal on silicon (LCoS) technology solution can achieve higher resolution, namely 1080x1920. Tier1 suppliers such as Hardstone, Huawei and Beijing ASU Tech have begun to work on LCoS solutions; Will Semiconductor, Nanjing SmartVision Electronics, etc. have realized the localization of LCoS chips.

MEMS laser projection technology does not suffice for automotive requirements for the time being, but it may be applied to L4/L5 autonomous vehicles in the future.

At present, the mass-produced AR-HUDs basically follow the geometric optical projection solution of W-HUDs, which requires a super large aspherical mirror to increase the projection distance (the AR-HUD VID should be above 10m), resulting in the package size being too large to meet the requirements of OEMs. Holographic technology (holographic optical waveguide, HOE, CGH, etc.) so far has become the focus of automakers and suppliers now that it can not only slash volume, but also widen the FOV.

Holographic optical waveguide and HOE are two routes of static holography. Within the scope of dynamic holography, CGH (Computer Generated Holography) is the real holographic technology that can be defined by software. SeeReal, CY Vision, Envisics, etc. master the core technology of CGH. Denso is also deploying CGH. In a nutshell, there is still a window of 3-5 years before the mass production of next-generation AR HUDs based on optical waveguide, HOE and other technologies.

DigiLens CrystalClear™ AR HUD Technology



2. Intelligent Cockpit Display Business—Curved Display Technology

(4) Application trend of curved display technology: Still confined to luxury models due to extremely high costs

Special-shaped Multi-screen Design of Mercedes-Benz EQS



At present, vehicles basically use 2D flat glass covers. Only a handful of production models employ large-curved 3D glass covers. For example, the new Cadillac Escalade is equipped with a curved OLED display, and the Mercedes-Benz EQS adopts a special-shaped multi-screen.

3D cover glass will be an eye-catching new trend. For instance, Cadillac's curved OLED display is made up of three separate screens, which are integrated as a one-piece 38-inch huge display system with the help of two pieces of AGC's curved cover glass.

The automotive OLED display market is mainly dominated by LG Display, Samsung Display and BOE. LG Display and Samsung Display are scheduled to provide OLED products with high brightness and longer service life after 2022. Denso has invested in JOLED, the only Japanese OLED supplier, to accelerate the development and mass production of automotive OLED displays.

Denso will integrate with JOLED's organic EL display panel printing technology, for faster development and production of various organic EL panels such as clusters and central displays.

2. Intelligent Cockpit Display Business—Glasses-free 3D Technology

(5) Application trend of glasses-free 3D technology: Glasses-free 3D curved clusters + glasses-free 3D navigation

A glasses-free 3D cluster uses parallax barrier technology to split images, forming two different, slightly offset viewing angles for the left and right eyes respectively, thus producing 3D images. Based on a camera built in the display, the technology detects the driver's line of sight and adjusts the position of the 3D view to precisely aim at the driver's head. Continental is launching its volume-production display featuring autostereoscopic 3D technology on the market in the HMC Genesis GV80 high-line variant.

Continental is developing an innovative cockpit solution, the Natural 3D Lightfield Instrument Cluster, in cooperation with Silicon Valley-based Leia Inc. The 3D-image produced by the Lightfield display is made up of a total of eight perspectives of the same object that subtly vary according to the point-of-view. There is no need to change the overall structure, just placing a light guide plate on its rear layer can achieve the desired effect.

In July 2021, Continental, HERE and Leia Inc partnered to bring 3D navigation into display solutions for vehicle cockpits. HERE's 3D depiction of buildings and topography are displayed in Continental's Natural 3D Display with Leia's Lightfield technology.

Continental, HERE and Leia Jointly Create Glasses-free 3D Clusters and Natural 3D Automotive Navigation



3. Intelligent Cockpit Communication Business

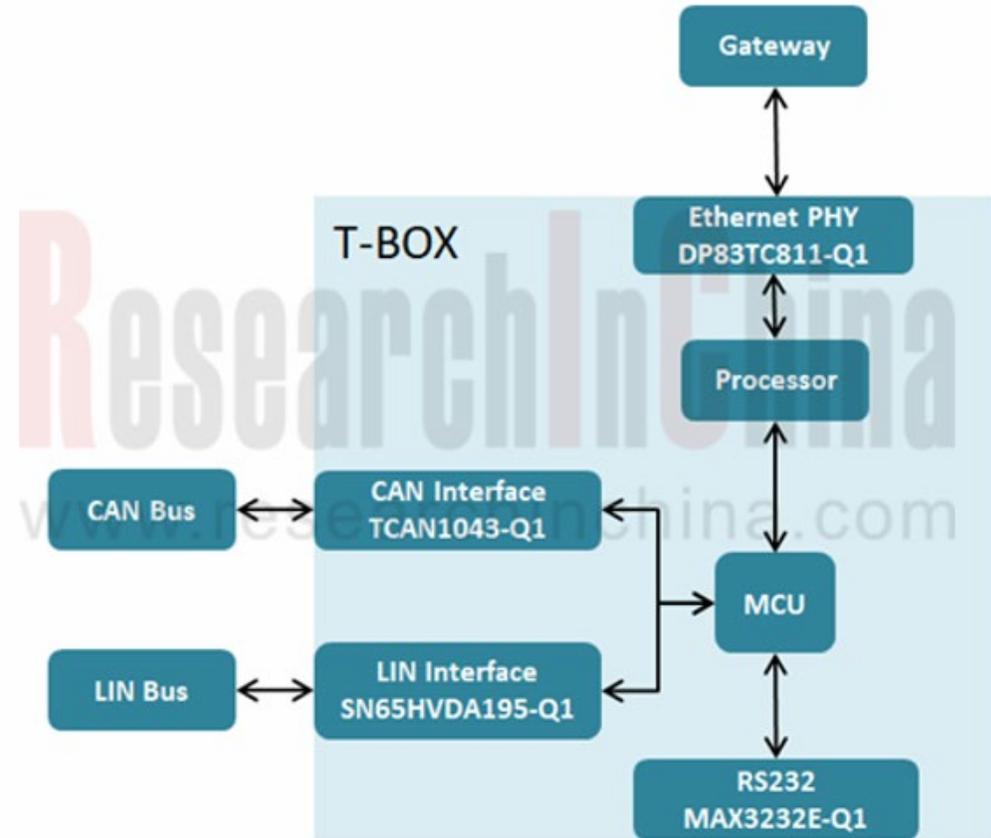
In the future, suppliers that simply provide T-Box hardware will not be competitive. Some T-Box vendors are trying to master software and operating system, and gearing towards central gateway and communication domain computing platform solutions.

In 2021, Bosch launched the "automotive communication computing platform" to provide customers with a safe and reliable high-performance software innovation platform with multi-domain control and super computing power. Besides, it is integrated with a multitude of communication architectures such as in-vehicle communication, wireless communication, and OTA.

The automotive computing platform also in possession of rich communication resources and storage resources can act as an in-vehicle data center and provide a robust hardware foundation for automotive APP services.

In addition, T-BOX's further integration with high-performance smart antennas is the crucial technology for the integrated vehicle connectivity. For remote access keys, navigation systems and intelligent communication technologies, there are a large number of wireless communication interfaces inside and outside vehicle, which can integrate 5G and V2X technologies.

Bosch T-BOX Architecture with an Integrated Central Gateway



Bosch T-Box integrates Ethernet, external antennas (OTA required) and embedded Linux.

4. “Cockpit Integrated with DMS/OMS” Business

New cars in the European market must be equipped with driver monitoring systems (DMS) from July 2022 pursuant to the roadmap previously released by Euro NCAP. From 2022, new cars should be outfitted with occupant monitoring systems (OMS), especially a reward is given to Child Presence Detection. OMS will be included as a standard configuration from 2024.

Features of Continental's integrated driver & occupant monitoring system solution (DMS and OMS):

- ❑ For the first time, cameras are directly integrated into displays (akin to the concept of under-display cameras of mobile phones), instead of being integrated into steering wheels, clusters, rearview mirrors or A-pillars.
- ❑ The precise positioning of radar sensors ensures that all areas of cockpits are covered evenly. In contrast, traditional camera OMS solutions have problems in blind spots, light effects, and complex configuration of multiple cameras.

Based on this integrated system, Continental hopes to continuously add more new functions in the future. For example, it expects to record and evaluate the health indicators such as pulse, respiratory rate or body temperature of drivers and occupants.

In addition, the gesture information of the cockpit sensing system will be combined with biological parameter analysis information to detect pivotal physiological data, improve driver monitoring technology, and enhance the safety and comfort of occupants.



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5. Intelligent Cockpit Information Security Business

Automotive remote upgrade solutions are evolving with the demand of the industry, from SOTA (Software Over the Air) updates of the cockpit infotainment system and FOTA updates of all ECUs on vehicles to comprehensive solutions for remote measurement, remote cloud diagnosis, big data platforms and algorithms covering the entire life cycle of vehicle.

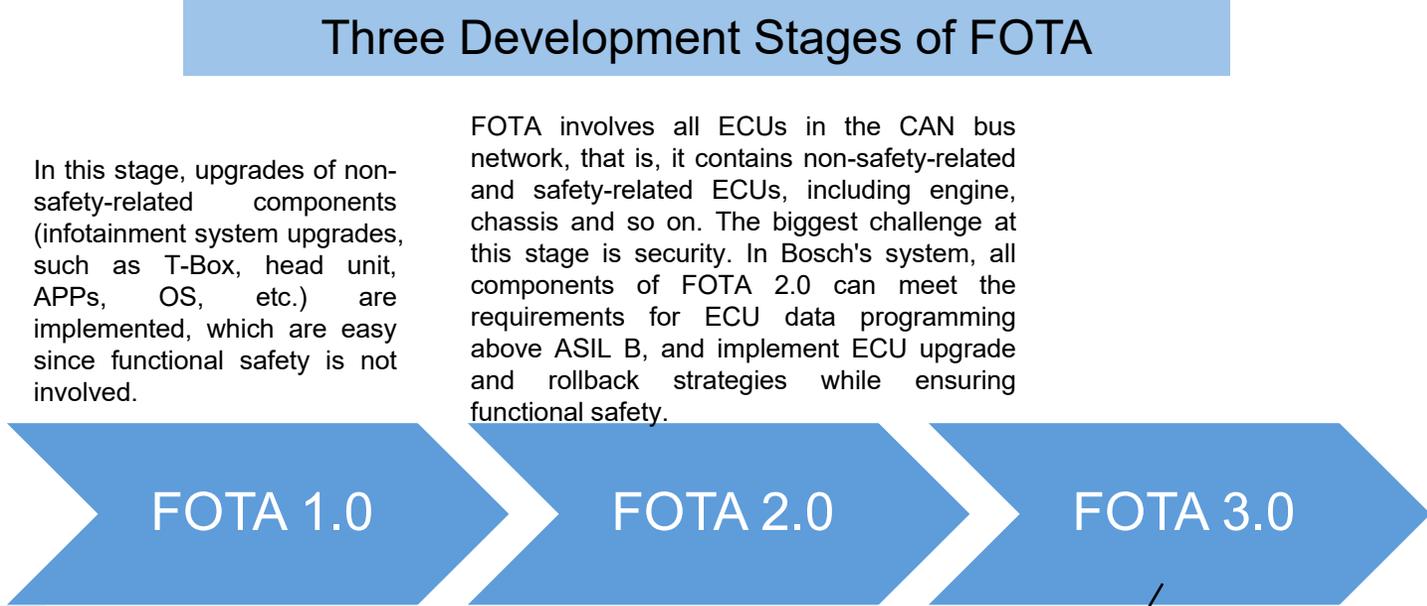
As a network communication hub in vehicles and a bridge between the networks inside and outside vehicle, automotive gateways function as a "firewall" of the automotive cybersecurity to greatly reduce the risk of cyber-attacks.

Bosch's automotive security OTA software management solution combines a software management system and ESCRYPT's Key Management Solution Secure Software Updates to address end-to-end and embedded security, managing all the certificates and keys for ECUs and efficient and secure OTA updates.

Harman strategically acquired Symphony Teleca and Redbend in 2015, and established a fourth division, i.e., Connected Services, to provide OTA services for OEMs. In 2016, Harman acquired TowerSec, a global automotive cybersecurity company and launched the end-to-end automotive cybersecurity platform Harman Shield.

In this stage, upgrades of non-safety-related components (infotainment system upgrades, such as T-Box, head unit, APPs, OS, etc.) are implemented, which are easy since functional safety is not involved.

FOTA involves all ECUs in the CAN bus network, that is, it contains non-safety-related and safety-related ECUs, including engine, chassis and so on. The biggest challenge at this stage is security. In Bosch's system, all components of FOTA 2.0 can meet the requirements for ECU data programming above ASIL B, and implement ECU upgrade and rollback strategies while ensuring functional safety.



Besides the remote upgrade of ECUs, FOTA 3.0 supports the scalability of more functions, such as:

- 1. Remote diagnosis, remote calibration, remote measurement;
- 2. Predictive diagnosis and edge computing algorithms based on big data;
- 3. ECU upgrade and parallel writing for the next-generation EEA (Ethernet). The biggest challenge at this stage lies in in-depth understanding of the electrical architecture of automotive electronics, components and operating systems in the technological reform.

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3.8 Denso's Automated Parking Business

3.9 Denso's Cockpit Security Solutions Business

Neusoft Reach and Denso Cooperated to Develop EV Power Domain Controller xCU
Denso's OTA Solutions and Partners
Denso Telematics Security Solutions
Denso Cockpit Security Modules
Denso Partnered with Toyota
Denso Partnered with Launch Tech and China Unicom

3.10 Summary of Denso's Cockpit Business

Summary of Denso's Cockpit Products, Suppliers and Customers (1)
Summary of Denso's Cockpit Products, Suppliers and Customers (2)
Summary of Denso's Cockpit Products, Suppliers and Customers (3)

4 Cockpit Business of Faurecia

4.1 Operation of Faurecia

4.2 Faurecia's Cockpit Computing Platform Business

4.3 Faurecia's In-Vehicle Infotainment (IVI) Business

4.4 Faurecia's Vehicle Display Business

4.5 Faurecia's Cockpit of the Future Business

4.6 Faurecia's Automated Parking Business

4.7 Faurecia's In-Cabin DMS/OMS Business

4.8 Faurecia's Cockpit Security Solutions Business

4.9 Faurecia's Cockpit Smart Surface Materials Business

4.10 Faurecia's Seating Business in the Trend for Intelligent Cockpit

4.11 Summary of Faurecia's Cockpit Business

4.1 Operation of Faurecia

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Faurecia's Acquisition of HELLA
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Global Core Team of Faurecia
Core Team of Faurecia China
Faurecia Focuses on Two Technology Strategies: "Cockpit of the Future" and "Sustainable Mobility"

Business Development of Faurecia Clarion Electronics
Faurecia Clarion Electronics Concentrates on Innovation in Three Product Lines: Cockpit Electronics, Display Technology and ADAS
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Development of Faurecia's Driver Assistance Business
Development Plan 2025 of Faurecia Clarion Electronics
In-Cabin Entertainment Controller
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Faurecia's Cockpit Electronics Product Lines

4.2 Faurecia's Cockpit Computing Platform Business

Faurecia Cockpit Computing Platform: Development Trends of Cockpit Domain Products
Faurecia Cockpit Intelligence Platform (CIP)
Faurecia's Cockpit Domain Controller Business: Evolving and Integrating More Functions
Faurecia's Cockpit Domain Controller Business: Creating Multi-screen Integrated Cockpit Systems
Faurecia's Cockpit Domain Controller Planning Goals
Domain Controller Chip: Horizon Journey 2

4.3 Faurecia's In-Vehicle Infotainment (IVI) Business

Faurecia IVI System: Product Development Trends
Faurecia's Smart Remote Tuner and APP Store: Product Development Trends
Faurecia IVI System
Faurecia Seamless Connectivity and Infotainment Solutions
Faurecia Car Navigation System
Faurecia Joined Hands with TINNOVE
Faurecia Offers Car Radio Services

4.4 Faurecia's Vehicle Display Business

Faurecia's Center Console Display Business: Product Development Trends
Development of Faurecia's Display Business
Faurecia's Vehicle Display Business
Faurecia's Customizable Vehicle Display Business Planning
Faurecia Will Use Haptic Technology to Develop High-end Automotive HMI
Faurecia Partnered with CANATU to Develop
Faurecia's Production Instrument Panel and Center Console Display Products (Part)
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4.5 Faurecia's Cockpit of the Future Business

Faurecia's Cockpit of the Future Business: Product Development Trends
Faurecia's Cockpit of the Future Product Lines
Faurecia's Cockpit of the Future
Faurecia Introduced the Intelligent and Immersive Cockpit of the Future
Faurecia HMI Solutions
Faurecia Cockpit Cooperation Ecosystem
Faurecia's Integrated Control Panel Business: Product Development Trends
Faurecia FIRST INCH Smart Control Unit

4.6 Faurecia's Automated Parking Business

Faurecia's Automated Parking Business: Product Development Trends
Faurecia Automated Parking Solutions
Faurecia Surround View System Solutions

4.7 Faurecia's In-Cabin DMS/OMS Business

Faurecia's DMS Business: Product Development Trends
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4.8 Faurecia's Cockpit Security Solutions Business

Faurecia's Cockpit Security Business: Product Development Trends
Faurecia Cockpit Security: Cloud Connectivity Technology Solutions
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4.9 Faurecia's Cockpit Smart Surface Materials Business

Faurecia's Smart Surfaces Business

4.10 Seating Business in the Trend for Intelligent Cockpit

4.11 Summary of Faurecia's Cockpit Business

5 Cockpit Business of Panasonic

5.1 Operation of Panasonic

5.2 Panasonic's Cockpit Domain Controllers and Chips

5.3 Panasonic Intelligent Head Unit (IVI/Infotainment/Display)

5.4 Panasonic's Vehicle Display System

5.5 Panasonic T-BOX/C-V2X

5.6 Panasonic Automated Valet Parking (AVP) System

5.7 Panasonic Driver Monitoring System (DMS)

5.8 Panasonic Cockpit Security Modules

5.9 Summary of Panasonic's Cockpit Businesses

5.1 Operation of Panasonic

Panasonic's Key Automotive Electronics Companies in China
Panasonic's Automotive Electronics Business Structure and Product Lines
Main Businesses of Panasonic Automotive Systems Development Tianjin Co., Ltd.
Distribution of Global R&D Bases of Panasonic's Automotive Electronics Business
Distribution of Major Production Bases of Panasonic's Automotive Electronics Business
Core Team of Panasonic
Panasonic Cockpit Electronics Product Lines

5.2 Panasonic's Cockpit Domain Controllers and Chips

Panasonic Cockpit SPYDR: Development Trends of Cockpit Controllers
Panasonic Cockpit Domain Controller Solutions: SPYDR 2.0 & SPYDR 3.0
Panasonic's Cockpit Electronics Layout
Panasonic Cockpit Electronics Computing Architecture
Panasonic Cockpit System Software Architecture
Panasonic Domain Controller Chips

5.3 Panasonic Intelligent Head Unit (IVI/Infotainment/Display)

Panasonic's IVI Operating System Skip Gen: IVI Development Trends
Panasonic Automotive Connected Electronic Cockpit
Panasonic Provided IVI System PIVI Pro for Land Rover Defender
Summary of Panasonic's Intelligent Cockpit Technology Route

5.4 Panasonic's Vehicle Display System

Panasonic Vehicle Display Systems: Development Trends
Panasonic's Traditional Head Unit + Display System Business: Japanese Head Unit System Products
Panasonic's Traditional Head Unit + Display System Business: American Ford Head Unit System Products
Panasonic's Traditional Head Unit + Display System Business: American FCA Head Unit System Products
Panasonic's Traditional Head Unit + Display System Business: American GM Head Unit System Products
Panasonic's Multi-screen Interaction Products Business
Panasonic Provided Dual Screen Interactive Products for Land Rover Velar
Panasonic HUD: HUD for Nissan SKYLINE
Panasonic AR-HUD: Hardware Structure and Technical Features
Panasonic AR-HUD Application

5.5 Panasonic T-BOX/C-V2X

Panasonic's FICOSA T-BOX Business
Main Features of Panasonic FICOSA T-BOX Panasonic FICOSA V2X Technology
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Panasonic FICOSA C-V2X Products: Technical Parameters
Panasonic FICOSA C-V2X Products: CarCom Platform
Panasonic FICOSA C-V2X: Technology Application

5.6 Panasonic Automated Valet Parking (AVP) System

Panasonic's AVP Business
Technical Features of Panasonic AVP Products

5.7 Panasonic Driver Monitoring System (DMS)

Panasonic's DMS Business: Product Development Trends
Panasonic's New ToF Image Sensor
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Panasonic DMS: Integrated with Head-Up Display (HUD)
Panasonic DMS: Proprietary DMS Algorithms

5.8 Panasonic Cockpit Security Modules

Panasonic SOC: Panasonic and McAfee Cooperated to Establish a Vehicle Security Operation Center

5.9 Summary of Panasonic's Cockpit Businesses

Summary of Panasonic's Cockpit Products, Suppliers and Customers (1)
Summary of Panasonic's Cockpit Products, Suppliers and Customers (2)

6 Cockpit Business of Valeo

- 6.1 Operation of Valeo
- 6.2 Valeo's Vehicle Display Business
- 6.3 Valeo's Cockpit Air Conditioner and Thermal Management System Business
- 6.4 Valeo's Telematics Business
- 6.5 Valeo's Automated Parking Business
- 6.6 Valeo's In-Cabin DMS/OMS Business
- 6.7 Summary of Valeo's Cockpit Business

6.1 Operation of Valeo

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Valeo's Production and R&D Layout (Greater China)
Valeo's Organizational Structure and Product Solutions
Valeo's Development Plan for Product Lines
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Progress in Valeo's Core Product Lines Business (3): Mobility Products
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Future Development Plan for Valeo CDA Division
Valeo CDA Division's R&D Centers in China: Progress during 2020-2021
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Core Team of Valeo in Greater China
Valeo Cockpit Electronics Product Lines

6.2 Valeo's Vehicle Display Business

Valeo Integrated Center Console
Valeo Dashboard and Multi-monitor Integration
Valeo L1-L4 Human-Computer Interaction Systems
Valeo HUD Products
Valeo Launched a 360° Lighting Solution
Valeo Cockpit Virtual Perception Technology: VoyageXR & CallXR

6.3 Valeo's Cockpit Air Conditioner and Thermal Management System Business

Valeo's Integrated Control and Air Conditioner Controller Panel Products
Valeo Air Conditioning System Assembly
Valeo Automotive Thermal Management System
Valeo Heat Pump Air Conditioning System
Valeo R-744 (CO2) Air Conditioning Assembly System
Valeo FlexHeaters Smart Heating System
Valeo's Cockpit Environmental Management System Smart Cocoon (1)

Valeo's Cockpit Environmental Management System Smart Cocoon (2)
Valeo In-Cabin Air Solutions
Valeo Battery Thermal Management System Products
Main Customers of Valeo Automotive Thermal Management Systems (1)
Main Customers of Valeo Automotive Thermal Management Systems (2)

6.4 Valeo's Telematics Business

Valeo's TCU (T-BOX)/C-V2X Business

6.5 Valeo's Automated Parking Business

Development History of Valeo's Automated Parking Business
Valeo, NTT DATA and InBev Tek Collaborated to Showcase an Automated Valet Parking Solution
Valeo Widens Application of Automated Parking in Autonomous Delivery Vehicles
Valeo Park4U? Sensor Product Upgrade Route
Valeo Automated Parking Evolves from Park4U? to Cruise4U and Drive4U
Valeo's Automated Parking Business in Greater China

6.6 Valeo's In-Cabin DMS/OMS Business

Valeo DMS/OMS Products
Valeo Driving Monitoring System (DMS) (1)
Valeo Driving Monitoring System (DMS) (2)
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Valeo Driving Monitoring System (DMS) (4)
Valeo Launched Occupant Monitoring System (OMS) Business
Valeo Interior Monitoring System (IMS) Products (1): Requirement Definition
Valeo Interior Monitoring System (IMS) Products (2): Function Definition
Valeo Interior Monitoring System (IMS) Products (3): Integrated with Temperature Management System
Valeo's Interior Monitoring System (IMS) Business (4): Gesture Recognition
Valeo's Interior Monitoring System (IMS) Business (5): Technical Architecture

6.7 Summary of Valeo's Cockpit Business

Summary of Valeo's Cockpit Products, Suppliers and Customers (1)
Summary of Valeo's Cockpit Products, Suppliers and Customers (2)



Beijing Headquarters

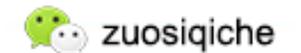
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